

HEALTH AND WELLBEING BOARD: 21 SEPTEMBER 2017

**REPORT OF THE DIRECTOR OF CHILDREN AND FAMILY
SERVICES**

**PROGRESS ON DEVELOPING A FIVE YEAR PLAN FOR THE
CHILDREN AND FAMILIES PARTNERSHIP**

Purpose of report

1. The purpose of this report is to update the Health and Wellbeing Board on progress on the development of a five year plan for the Leicestershire Children and Families Partnership, and to seek approval for the revised outcomes. The Board is also asked to approve a revision to the terms of reference for the Partnership.

Link to the local Health and Care System

2. The Children and Families Partnership is a multiagency group which provides leadership, direction and assurance, on behalf of the Health and Wellbeing Board for one of the key outcomes in the Joint Health and Wellbeing Strategy.

Extract from Joint Health and Wellbeing (JHWB) Strategy

JHWB Strategy Outcome 3: Children and young people in Leicestershire are safe and living in families where they can achieve their potential and have good health and wellbeing.

We will:

Ensure the best start in life for children and their families.

Work proactively in partnership to keep children and young people safe and free from harm and sexual exploitation.

Support those families identified as most troubled to become self-sufficient and resilient.

Enable children with special educational needs, and/or disabilities and their families, to become increasingly independent through personalised, integrated care and support.

Enable children in care to experience good physical and mental health throughout their lives.

3. In order to deliver the vision, partnership plan, and outcomes, the Children and Families Partnership will have the following role and duties:-

To develop and oversee the Children and Young People's Plan for Leicestershire, measuring the impact of the plan against the agreed outcomes.

To ensure that the voice of children and families is represented in all the work of the Children and Families Partnership and that of partner organisations.

To consider and address any barriers to achieving the vision of the partnership, to ensure that children and young people in Leicestershire are safe and living in families where they can achieve their full potential and have good health and wellbeing.

To identify opportunities for integrated commissioning and/or delivery of services with other place/partner initiatives (Leicestershire and wider) where there are identified benefits for doing so, and to ensure that this is planned and delivered to agreed outcomes.

To review initiatives to ensure that they are delivering the required outcomes, and meeting agreed milestones and recommending action to partner organisations where delivery is not satisfactory.

Set delegated limits for approval of variation of expenditure within any pooled budgets which the Partnership has the authority to operate, and review these on an annual basis.

4. The Children and Young People's Plan also supports delivery of:
- a. Leicestershire County Council's Children and Families Departmental Plan, and actions in response to the Ofsted inspection of November 2016.
 - b. The LLR wide work stream for children and maternity services which includes specific improvements for Child and Adolescent Mental Health services. (Further details about the LLR work can be found within the LLR Sustainability and Transformation Plan).
<http://www.bettercareleicester.nhs.uk/Easysiteweb/getresource.axd?AssetID=47665> and within previous reports to the Health and Wellbeing Board about the improvements to CAMHS services).

Recommendation

5. The Health and Wellbeing Board is asked to:
- a. Note progress to date with the development of the Children and Young People's Partnership and Plan;
 - b. Provide any feedback on the next steps;

- c. Approve the revised outcomes;
- d. Approve a revision to the terms of reference to state that “membership will be regularly reviewed to ensure the effective operation of the partnership and that this will be reported yearly to the Health and Wellbeing Board”.

Policy Framework and Previous Decisions

- 6. On 17 November 2016, the Health and Wellbeing Board considered a report of the Director of Children and Families Services which presented the draft terms of reference for a Children and Families Partnership to replace the Supporting Leicestershire Families Executive as a subgroup of the Health and Wellbeing Board. The Board approved the proposed terms of reference.
- 7. It was further confirmed that the Children and Young People’s Plan would be produced during 2017.

Background

- 8. Progress on developing the Partnership Plan was initially slow, due to a combination of limited capacity within the department, and the need to engage partners over a number of months with the new partnership arrangements and emerging plans priorities.
- 9. In July 2017 the decision was taken to commit resources to an officer post to drive the work. This role has been filled initially by an interim but a substantive appointment has since been made who will commence in post at the end of October.
- 10. A partnership workshop took place in late July 2017 to review and agree the outcomes that the 5 year plan would be measured against and the key areas of priority that should support each outcome.
- 11. Feedback at the workshop included a concern that schools needed to be much more closely engaged in the work, and partners also reinforced that co-production with children and families would continue to be an essential part of planning and delivery.
- 12. During the course of the workshop, the Health and Wellbeing Board’s original outcome statements were reviewed and revised and a Strategic Lead for each outcome was agreed across the partnership as shown in the table below.
- 13. In terms of the overarching statement “*Children and young people in Leicestershire are safe and living families where they can achieve their full potential and have good health and wellbeing*”, the workshop proposed to change this to an overarching statement as follows “*Children and Families in Leicestershire are safe and living in families where they can achieve their full potential*”.

Original HWB Outcome wording	Proposed revised Outcome wording	Proposed Strategic Owner
Ensure the best start in life for children and their families	Ensure the best start in life	NHS Officer to be confirmed
Work proactively in partnership to keep children and young people safe and free from harm and sexual exploitation	Safe and free from harm	Head of Public Protection or similar level officer, Leicestershire Police
Support those families identified as most troubled to become self-sufficient and resilient	Support families to be self-sufficient and resilient	Jane Toman, Leicestershire District Council representative
Enable children with special educational needs and/or disabilities, and their families, receive personalised, integrated care and support to become increasingly independent	Ensure vulnerable families receive personalised, integrated care and support	Paul Meredith, Interim Director of Children & Families, Leicestershire County Council
Enable children in care to experience good physical and mental health	Enable children to have good physical and mental health	Mike Sandys, Director of Public Health

14. The Children and Families Partnership met on 5th September to review and agree the outputs of the workshop. The Integration Executive has also considered and commented on the revised outcomes. The outcomes of both meetings have been incorporated into this report. Work is also underway with partners to map existing delivery plans, measures of delivery and gaps against these outcomes.

Proposals/Options

15. It is proposed that the Health and Wellbeing Board notes the progress that has been made to date, supports the adjusted outcomes and provides any feedback on expectations and next steps from their perspective. A timetable of planned work is given at paragraph 20 below.
16. Further work will return to the Health and Wellbeing Board on 16 November for final approval of the partnership plan with a view to launching the plan in December. Programme delivery and reporting will start with effect from January 2018 using programme management tools and methodology from the County Council's Transformation Unit.
17. The Membership of the Children and Families Partnership is set out at paragraph 27 of this report. Currently, membership is reviewed on an annual

basis to ensure the effective operation of the Partnership. However, the Partnership considered that it will be able to operate more effectively if it is able to review the membership on a more regular basis and to that end wishes to amend the terms of reference to state that "Membership will be regularly reviewed to ensure the effective operation of the partnership and that this will be reported yearly to the Health and Wellbeing Board."

Consultation/Patient and Public Involvement

18. Engagement with Children and Families is planned on the draft outcomes framework during September and October. This will include via the LCC website, a survey delivered by the LCC engagement / communications team. All partners will be asked to support the process using their social media or other engagement channels.

Resource Implications

19. No additional resources are required at this time, however commissioning intentions and business cases may arise from this work over the next 12 months. Once the mapping is completed and the plan is more fully developed the partnership will need to consider the gaps / opportunities and how existing resources can best be deployed across partners in the future. Any commissioning intentions or other decisions required will be routed via the approved governance routes of respective commissioners.

Timetable for Decisions

20. The table below sets out the proposed timeline for finalising the plan:

Sept – October	Engagement with Children and Families
Sept – October	Building the delivery plan with partners
Sept – October	Engagement with schools
Sept – November	Development of monitoring tools using the LCC project kit
October - November	Final version of the strategic high level outcomes produced for circulation
13 th November	Engagement with scrutiny committee
16 th November	Final version of plan at HWB Board
December	Launch of plan
January 2018	Delivery and reporting begins

Background papers

21. Health and Wellbeing Board report on the Children and Families Partnership (17 November 2016)
<http://politics.leics.gov.uk/documents/s124180/Children%20and%20Families%20Partnership.pdf>

Health and Wellbeing Board CAMHS report (16 March 2017)

<http://politics.leics.gov.uk/documents/s127310/CAMHS%20Transformational%20Plan%20cover.pdf>

Circulation under the Local Issues Alert Procedure

22. Not applicable.

Officer to Contact

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List of Appendices

23. Not applicable.

Relevant Impact Assessments

Equality and Human Rights Implications

24. Leicestershire County Council equality and human rights screening tool will be used to determine if EHRIA should be completed once the plan has been developed.

Crime and Disorder Implications

25. The office of the Police and Crime Commissioner and Leicestershire Police are represented on the partnership.

Environmental Implications

26. Not applicable.

Partnership Working and Associated Issues

27. The work is being led by a multiagency group and relies on the support and collaboration of all partners.

Membership of the Leicestershire Children and Families Partnership

- Cabinet Lead Member for Children and Families
- Director of Children and Families Services, LCC
- Representative of Adults and Communities Department, LCC
- Representative of the Office of the Police and Crime Commissioner
- Representative from Leicestershire Police
- Director Representative from West Leicestershire CCG
- Director Representative from East Leicestershire and Rutland CCG

- Clinical Chairs (or their designates) of WLCCG and ELRCCG
- Director Representative from UHL
- Director Representative from LPT
- Elected Member Representative from District Councils (to be chosen by the 7 District Councils)
- Officer Representative from District Councils
- Department of Work and Pensions
- Director of Public Health Representative
- Voluntary Sector Representative
- National Probation Service Representative
- Community Rehabilitation Company Representative

Risk Assessment

28. A risk register will be developed to accompany the draft plan, and will be presented to the Health and Wellbeing Board on 16 November 2017.

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